

Overview

The Leadership activity covers the role and functions of the Mayor and elected members of council, who are responsible for community leadership and setting the policy direction for the Upper Hutt City Council. Examples of activities undertaken to fulfil this role include long and short term planning, monitoring and reporting on progress. Council also undertakes continuous consultation on a variety of matters.

The council consists of the Mayor and ten councillors who are elected on a city-wide basis every three years. The 'First Past the Post' electoral system is currently used.

The Local Government Act (LGA) 2002 states:

The purpose of local government is to:

- a. enable democratic decision-making and action by, and on behalf of, communities
- b. promote the social, economic, environmental and cultural wellbeing of communities, in the present and for the future.

Upper Hutt City Council undertakes to:

- conduct its business in an open, transparent, and democratically accountable manner;
- give effect to its identified priorities and desired outcomes in an efficient and effective manner
- collaborate and cooperate with other local authorities and bodies to achieve priorities and desired outcomes efficiently
- undertake any commercial transactions in accordance with sound business practices
- ensure prudent stewardship and the efficient and effective use of resources in the interests of the district
- in taking a sustainable development approach, take into account:
 - the social, economic, and cultural wellbeing of people and communities
 - the need to maintain and enhance the quality of the environment
 - the reasonably foreseeable needs of future generations.

Leadership

Level of service objectives and performance measures

Objective

Council will meet its statutory roles and responsibilities.

1. Elections

Indicator	
Performance Measure	Hold the triennial local authority elections
Target 2011-12	The next election is due to be held in 2013

2. Governance

Indicator	2a. Triennial Agreement
Performance Measure	Prepare the Triennial Agreement with the Regional Council and local authorities within the region
Target 2011-12	Not applicable

Indicator	2b. Governance Statement
Performance Measure	Review the Governance Statement
Target 2011-12	Review by 30 April 2014

Indicator	2c. Code of Conduct
Performance Measure	Review the Code of Conduct
Target 2011-12	Review by 30 April 2014

Indicator	2d. Community Outcomes
Performance Measure	Review the Community Outcomes
Target 2011-12	Review by 30 June 2014

Indicator	2e. LTCCP Review
Performance Measure	Prepare the Long Term Plan
Target 2011-12	Finalise by 30 June 2012

Indicator	2f. Annual Plan
Performance Measure	Prepare the Annual Plan
Target 2011-12	Adopt by 30 June each year

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Indicator	2g. Annual Report
Performance Measure	Prepare the Annual Report
Target 2011-12	Adopt by 31 October each year

Indicator	2h. Gambling Policy
Performance Measure	Review the Class 4 Gambling and New Zealand Racing Board (including TAB's) Venue Policy
Target 2011-12	Review by 15 May 2013

3. Monitoring

Indicator	3a. Performance Reporting
Performance Measure	Report on financial achievements and performance targets
Target 2011-12	Present Quarterly Performance Report to the Audit Committee

Objective

Council will endeavour to ensure that people are aware of and have the opportunity to express their views on those matters that affect them prior to any decision being made by the council.

4. Information

Indicator	4a. Satisfaction
Performance Measure	Community satisfaction with the provision of information by council
Target 2011-12	90 percent of respondents are satisfied or very satisfied

Indicator	4b. Valley News
Performance Measure	Develop and distribute the Valley News publication quarterly
Target 2011-12	The Valley News is developed and delivered each quarter to as many Upper Hutt residents as feasible

Leadership

Objective

Council will endeavour to ensure that its decisions and leadership meet current needs without compromising the ability of future generations to meet their needs

5. Satisfaction

Indicator	
Performance Measure	Community satisfaction with the elected council's performance in catering for community needs
Target 2011-12	90 percent of respondents are satisfied or very satisfied ¹

¹Annual Community Survey

Cost of service statement	Forecast Annual Plan Year 2 2010-11 (\$ 000)	Forecast LTCCP Year 3 2011-12 (\$ 000)	Forecast Annual Plan Year 3 2011-12 (\$ 000)	Forecast Variation Year 3 2011-12 (\$ 000)
Operating statement				
General rates	1,926	2,040	2,085	45
Operating income	112	82	38	(44)
Total operating revenue	2,038	2,122	2,123	1
Operating costs	2,068	2,124	2,120	(4)
Interest	0	0	0	0
Depreciation	0	0	0	0
Total operating costs	2,068	2,124	2,120	(4)
Operating surplus/ (deficit)	(30)	(2)	3	5
Capital and reserves funding statement				
Capital expenditure	0	0	0	0
Loans repayments	0	0	0	0
Operating (surplus)/ deficit	30	2	(3)	(5)
Transfer to funds	0	0	0	0
Total funding required	30	2	(3)	(5)
Funding from non-cash expenses	(4)	2	(3)	(5)
Loans raised	0	0	0	0
Transfer from funds	34	0	0	0
Transfer from funds applied	30	2	(3)	(5)